

INSOLVENCY ADMINISTRATION OF CONSORCIO CAFÉ, S.A.
C/SERRANO, 63, 4º. IZDA. ESC 2
28006 MADRID

NC GROUP LTD.

86-10 GRAND AVENUE, Ste. 3L
NY 11373 ELMHURST, NEW YORK
USA

Madrid, February 2, 2015

Dear Sirs:

In our condition of insolvency administration named in the insolvency proceeding of the company CONSORCIO CAFÉ, S.A. (A-28909976), which is followed before the Commercial Court no. 2 of Madrid under judicial decree number 331/2005, and in its capacity as creditor recognized in the definitive list of creditors issued by the insolvency administration, we hereby inform you that, as a result of the liquidation operations carried out by the insolvency administration, sufficient liquidity has been obtained to satisfy the claims against the estate and those which are privileged under the insolvency law.

Since, having satisfied these claims on a preferential basis in accordance with the provisions of articles 154 et seq. of Law 22/2003, of July 9 on Insolvency Proceedings, there is still treasury available, the amount should be distributed among the ordinary creditors recognized in the list of creditors, pro rata to the amount of the claim recognized, which includes you.

By virtue of the foregoing, we hereby indicate that we will proceed to pay the amount that may correspond to you, payment to be made, at your convenience:

- A. By means of a check made out to the natural or legal person appearing in the list of creditors, which must be collected at the address mentioned in the heading, once the issue of the check is notified. A person authorized to do so, whose contact details will be provided to the insolvency administration, must withdraw the check.
- B. By means of bank transfer to the checking account you designate, and you must send the certificate of ownership of the same. Any costs incurred in such transfer shall be borne by you.

In order to speed up the payment procedure, please send us as soon as possible (i) your preferred means of payment and (ii) the contact details and/or supporting documents referred to in sections A and B (as appropriate) **to the e-mail address: (acreedores.consorciocafe@audiasa.com)**.

Without any other particulars, sincerely yours,

(Illegible signature)
D. Afrodisio Cuevas Guerreo
Insolvency Administrator

(Illegible signature)
D. José Antonio Tortosa Modéjar
Insolvency Administrator